



G Padmanabhan
Senior Consultant

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Mr. G. Padmanabhan's expertise in India's bank regulation and supervision of foreign exchange/securities markets, information technology and payment systems is unparalleled. This wealth of knowledge is the result of more than 35 years of experience with the Central Bank in multiple capacities, including recommending and implementing various policies, systems, guidelines, and regulations relating to the banking, financial services and securities sectors of the country. At the Reserve Bank of India (RBI), he was with the Accounting Department and Securities Department prior to 1986, in the Supervision Department from 1986 to 1994 and was a member of numerous committees and working groups in various capacities from 1994 to 2003. From 2003 to 2005, he was the Chief Executive of the Hyderabad Regional Office, headed the Information Technology Department (2005 to 2008), then Payment Systems (2008 to 2011). He served as the RBI's Executive Director from 2011 to 2015. Since then, he has consulted with AZB & Partners to benefit the Firm and its clients with deep insights not just into regulatory concerns but also on the nuances of business and commerce in the banking and financial sectors.

Experience

- Senior Consultant, AZB & Partners (2015 – Present)
- Executive Director, RBI (2011 – 2015)
- Head of Payments Systems, RBI (2008 – 2011)
- Head of Information Technology Department, RBI (2005 – 2008)
- Chief Executive of Hyderabad Regional Office, RBI (2003 – 2005)
- Member of various committees and working groups in various capacities, RBI (1994 – 2003)
- Supervision Department, RBI (1986 – 1994)
- Accounting Department and Securities Department, RBI (Prior to 1986)

Key Practice Areas

- Banking & Finance
- Regulatory Practice & Securities Laws

Memberships

- Member of Working Group on priority in distributors among investors of AIFs', constituted by SEBI in consultation with Alternative Investment Policy Advisory Committee (2023)
- Canara Bank and Allahabad Bank
- Committee of Experts constituted by the International Finance Services Centre Authority (IFSC) to recommend measures / create a framework, for transfer of stressed loans from domestic lenders to permitted financial institutions in IFSC (January – February 2022)
- Involved in the operationalisation of the first of its kind, ISO 20022 standards-based RTGS System and the implementation of electronification of payment transactions
- Chairman of the Committee to implement GIRO in India; involved in the implementation of the new e-Treasury system in the Reserve Bank
- Chairman of then Technical Committee on Services/Facilities for Exporters; a part of the think tank to

manage market volatility

- Member, Governing Council of the Institute for Development & Research in Banking Technology, a banking research institute established by the RBI
- Represented the RBI in the Committee on Payment and Settlement Systems, Basel; inducted into the Steering Group of the CPSS-IOSCO for Review of Standards
- Member of the Working Group of the CPSS which released the report on Principles for Financial Market Infrastructures; chaired the International Working Group set up by CPSS on Non-banks
- Among those responsible for drafting the Sodhani Committee's report on the foreign exchange market and measures for its expansion (1995)
- On the RBI's Capital Account Convertibility Committee to examine the feasibility of introducing capital account convertibility in India (1997)
- Supervised implementation of Committee recommendations on liberalising exchange control regulations
- Supervised the revision of the Internal Control Guidelines for Foreign Exchange Business (1996)
- Member of the internal group that submitted a Technical Paper on Asset -Liability Management for Indian banks, which formed the basis for Reserve Bank of India's initiative
- Convenor of a Working Group that looked into introducing the Rupee Option in the foreign exchange market; member of another Working Group that permitted Foreign Currency-Rupee Swap product in the Indian market

Professional Qualifications

- Advanced Executive Programme, Kellogg's Business School (2008)
- MBA with specialisation in International Banking and Finance, University of Birmingham (2001)
- Masters Degree in Economics, Kerala University (1977)

Recommended for Financial Services Regulatory by Legal 500 Asia Pacific (2022 – 2023)
